

February 1, 2016

Staples High School

## WESTPORT BOARD OF EDUCATION

### **\*AGENDA**

(Agenda Subject to Modification in Accordance with Law)

#### **PUBLIC SESSION/PLEDGE OF ALLEGIANCE:**

7:30 p.m., Staples High School, Cafeteria B (Room 301)

#### **ANNOUNCEMENTS FROM BOARD AND ADMINISTRATION**

#### **PUBLIC QUESTIONS/COMMENTS ON NON-AGENDA ITEMS (15 MINUTES)**

**MINUTES:** December 7, 2015, January 5, 8, 11 and 19, 2016

#### **DISCUSSION:**

1. Quarterly Financial Report: July 1, 2015 - December 31, 2015 (Encl.) Mr. Longo
2. Health and Medical Insurance Report: Revenues, Expenses, Projected Year-End Balance (Encl.) Mr. Longo

#### **DISCUSSION/ACTION:**

1. Approval of 2016-17 Budget of the Board of Education (Encl.) Dr. Landon  
Mr. Longo

#### **ADJOURNMENT**

\*A 2/3 vote is required to go to executive session, to add a topic to the agenda of a regular meeting, or to start a new topic after 10:30 p.m. The meeting can also be viewed on cable TV on channel 78; Frontier TV channel 99 and by video stream @[www.westport.k12.ct.us](http://www.westport.k12.ct.us)

#### **PUBLIC PARTICIPATION WELCOME USING THE FOLLOWING GUIDELINES:**

- Comment on non-agenda topics will occur during the first 15 minutes *except* when staff or guest presentations are scheduled.
- Board will not engage in dialogue on non-agenda items.
- Public may speak as agenda topics come up for discussion or information.
- Speakers on non-agenda items are limited to 2 minutes each, except by prior arrangement with chair.
- Speakers on agenda items are limited to 3 minutes each, except by prior arrangement with chair.
- Speakers must give name and use microphone.
- Responses to questions may be deferred if answers not immediately available.
- Public comment is normally not invited for topics listed for action after having been publicly discussed at one or more meetings.

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## INTEROFFICE MEMORANDUM

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**TO:** ELLIOTT LANDON  
SUPERINTENDENT

**FROM:** ELIO LONGO, JR. *EL*  
DIRECTOR OF SCHOOL BUSINESS OPERATIONS

**SUBJECT:** DECEMBER 2015 QUARTERLY REPORT

**DATE:** JANUARY 28, 2016

**CC:** F. MEILAN, BUDGET FILE

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Attached is the December Quarterly Report (2Q) for the 2015-16 fiscal year which reflects a potential fund balance of \$522,343 on June 30, 2016. The potential fund balance represents a 0.47% budget variation to the \$111,171,756 Board of Education adopted 2015-2016 budget.

The projected positive fund balance can mainly be attributed to the cumulative savings in Salary accounts (Object codes 100-156); estimated at \$391,821. The most notable savings resulted from the District's ability to meet its instructional objectives without having to hire additional staff (reserve teachers; \$195,000).

You will note that we have completed 6 of the 12 months of the fiscal year with six months of expenditures left in the year. *This means that many of our expenditure projections continue as preliminary.* The differences between the "Adopted Budget" column and the "Adjusted Budget" column reflect the administrative transfers made within each "line item" of the budget as the year has progressed and specific expenditures have been modified. The "Estimated Adjustments" column reflects projected expenditures to June 30, 2016 that were not encumbered as of December 31; some indicative of market forces that have changed since the time the budget was prepared.

We encumber salaries for all full time employees and expenditures for anticipated purchases. Those encumbrances and expenditures account for 95.0% of the total budget. Actual expenditures made to date are 48.0% of total budget with encumbrances representing 47.0% of total budget. The remaining 4.5% of the budget projection represents my best estimate of unencumbered expenditures to be made during the six months remaining in the fiscal year.

The greatest unknowns at this time are the projected substitute and overtime costs (objects 150 – 156) through the end of the year. Current projection of Other Salary indicates a budget overrun in Acct 154 Long Term Subs (\$95,000) and Acct 156 Overtime (\$45,000). These accounts have the highest rate of volatility since staff attendance, workers compensation injuries, overtime, illness, and pregnancy cannot be definitively estimated. Offsets are presently available in the projected salary accounts surplus.

The cost of heating fuel (natural gas & oil) and electricity remains uncertain as the 2Q includes a mild start to the Winter heating season. At this time, I am anticipating a \$73,000 favor variance in Acct 415 Natural Gas due to the warmer than usual temperatures. We have taken steps to mitigate short-term volatility by purchasing electricity and leveraging via a consortium purchase

(Towns and BOEs). In the coming year both Town of Westport and Westport Public Schools will have synchronized contract expiry dates lending to increased purchasing economies. We will continue to closely monitor all utility accounts as we enter the 2015-16 heating season.

Listed below is a summary of the Line Item projected balances:

<b>LINE ITEM</b>	<b>PROJECTED BALANCE</b>
Total Salaries	\$391,821
Total Benefits	2,307
Total Purchased Services	(\$7,202)
Total Property Services	\$22,988
Total Other Purchased Services	\$112,429
Total Supplies and Materials	-
Total Equipment	-
Total Other	-
<b>Projected Balance (Deficit)</b>	<b>\$522,343</b>

I welcome the opportunity to review this projection with you.

**WESTPORT PUBLIC SCHOOLS**  
Quarterly Financial Report - 2Q

December 31, 2015

### Theoretical Expenditure Rate: 50%

3016-3016

2012-2013		2013-2014		2014-2015		2015-2016		2015-2016		2015-2016		2015-2016		2015-2016		2015-2016		2015-2016		2015-2016			
Year-End	Expense	Year-End	Expense	Object	Code	Descriptions	Budget	Adjusted	Budget	Adjusted	Expenditure	To Date	Encumbered	To Date	Expenditure	To Date	Encumbered	To Date	Expenditure	To Date	Encumbered	To Date	
\$ 4,825,775	4,701,527	\$ 4,684,834	100	Certified Administrators	5,016,239		2,465,112	2,465,112	868,846	868,846	2,477,76	45%	1,770,774	1,770,774	1,776,124	45%	1,776,124	1,776,124	1,776,124	45%	-	-	
1,655,694	1,670,510	21,922,122	101	Directors	1,719,680		22,481,411	22,481,411	-	-	12,384,565	43%	5,755,953	5,755,953	5,049,677	43%	5,049,677	5,049,677	5,049,677	43%	452,263	2,0%	
21,324,451	21,983,888	11,149,855	103	Spec Ed Teachers	11,480,632		11,480,632	11,480,632	-	-	5,684,951	43%	11,413,638	11,413,638	76,994	43%	76,994	76,994	76,994	43%	-	-	
3,295,981	3,285,981	3,265,568	104	Support Teachers	3,611,036		162,384	162,384	-	-	2,111,543	43%	1,664,816	1,664,816	61,718	43%	61,718	61,718	61,718	43%	165,123	0.7%	
165,389	164,520	159,124	105	Curriculum Resource	884,215		884,215	884,215	-	-	455,140	41%	807,715	807,715	86,584	41%	86,584	86,584	86,584	41%	116,564	10.5%	
895,801	895,488	1,375,103	107	Library/Media Teachers	1,420,960		1,420,960	1,420,960	-	-	794,020	45%	644,222	644,222	148,978	45%	148,978	148,978	148,978	45%	(77,740)	-	
1,367,787	1,367,787	1,265,386	108	Guidance	1,430,960		1,430,960	1,430,960	-	-	4,995,393	45%	4,374,585	4,374,585	59,517	45%	59,517	59,517	59,517	45%	-	-	
4,050,464	4,307,725	169	Special Ed Teachers	4,365,068		1,651,963	1,651,963	-	-	2,473,820	45%	778,855	778,855	158,715	44%	158,715	158,715	158,715	44%	52,246	3.2%		
1,573,221	1,684,600	1,581,963	110	Psychologists	1,650,963		286,171	286,171	-	-	871,000	44%	124,950	124,950	442,950	44%	442,950	442,950	442,950	44%	(1,085)	-0.4%	
289,777	294,536	280,150	113	Social Workers	1,358,000		153,847	153,847	-	-	689,720	43%	583,525	583,525	133,847	43%	133,847	133,847	133,847	43%	85,755	6.3%	
1,085,499	1,287,593	1,281,302	114	Speech/Hearing Therapists	1,553,847		750,947	750,947	-	-	73,119	37%	57,500	57,500	173,256	37%	173,256	173,256	173,256	37%	0	0.0%	
140,685	161,192	162,192	115	Staff Dev/Leadership	643,940		643,940	643,940	-	-	-	-	84,800	11%	750,847	750,847	-	-	-	-	-	0.0%	
588,750	588,455	525,303	116	Extra-Curricular	525,303		750,947	750,947	-	-	67,309	28%	455,295	455,295	293,740	28%	293,740	293,740	293,740	28%	-	-	
159,535	228,355	225,343	119	Coaches-Internal//Instructional	Sub-Total Certified Salaries	\$ 54,334,183	\$ 56,344,183	\$ 100,4% 100,4%	\$ 100,4% 100,4%	\$ 56,344,183	\$ 56,344,183	\$ 52,7%	43.3%	\$ 24,989,150	\$ 34,455,111	\$ 55,880,707	43.3%	\$ 55,880,707	\$ 55,880,707	\$ 55,880,707	43.3%	\$ 493,782	0.9%
\$ 52,609,930	\$ 54,087,700	\$ 100,4%	\$ 100,4%	Sub-Total Certified Salaries	\$ 54,334,183		-	-	\$ 56,344,183	\$ 56,344,183	\$ 52,7%	43.3%	\$ 24,989,150	\$ 34,455,111	\$ 55,880,707	43.3%	\$ 55,880,707	\$ 55,880,707	\$ 55,880,707	43.3%	\$ 493,782	0.9%	
1,014,408	1,223,432	1,245,692	120	Support Supervisors	1,387,293		2,512,333	2,512,333	-	-	677,976	51%	712,901	712,901	1,380,877	51%	1,380,877	1,380,877	1,380,877	51%	(8,388)	-0.3%	
2,256,460	2,399,269	2,486,337	121	Secretaries	1,948,004		1,948,004	1,948,004	-	-	1,195,812	50%	1,360,512	1,360,512	1,928,288	50%	1,928,288	1,928,288	1,928,288	50%	52,442	2.1%	
2,040,595	2,102,559	1,897,717	122	Paraprofessionals	2,448,446		2,520,877	2,520,877	-	-	1,050,831	45%	877,457	877,457	1,359,812	45%	1,359,812	1,359,812	1,359,812	45%	13,048	0.5%	
2,040,595	2,176,350	2,176,350	123	Custodians	2,613,960		2,673,600	2,673,600	-	-	1,583,626	48%	2,527,829	2,527,829	2,714,500	48%	2,714,500	2,714,500	2,714,500	48%	16,633	0.5%	
550,135	551,734	586,175	125	Maintainers	2,502,277		575,989	575,989	-	-	286,406	52%	386,304	386,304	855,589	52%	855,589	855,589	855,589	52%	(1,732)	-0.3%	
794,650	814,250	230,624	126	Nurses Aides	533,383		250,833	250,833	-	-	139,532	44%	111,500	111,500	285,032	44%	285,032	285,032	285,032	44%	(159)	-0.2%	
511,588	530,271	533,383	128	Technology Assistants	65,251		549,936	549,936	-	-	142,190	27%	69,660	69,660	211,850	27%	211,850	211,850	211,850	27%	44,355	-0.8%	
61,775	61,581	245,938	129	Security Aides	259,208		259,208	259,208	-	-	100,454	40%	51,901	51,901	108,069	40%	108,069	108,069	108,069	40%	141,539	0.6%	
245,938	245,932	219,377	130	Bus Monitors	250,000		210,000	210,000	-	-	70,737	30%	267,244	267,244	210,000	30%	210,000	210,000	210,000	30%	(36,877)	-0.4%	
150,032	189,198	188,599	131	Athletes	110,182		101,182	101,182	-	-	90,611	50%	80,278	80,278	141,459	50%	141,459	141,459	141,459	50%	12,554	-12.5%	
110,182	110,186	110,186	132	Other	487,040		487,040	487,040	-	-	495,794	54%	547,785	547,785	577,855	54%	577,855	577,855	577,855	54%	(62,061)	-6.0%	
404,858	484,502	125,740	133	Occupational Therapists	160,817		160,817	160,817	-	-	9,823	5%	9,823	9,823	170,394	5%	170,394	170,394	170,394	5%	(57,777)	-6.0%	
160,465	160,465	140	Physical Therapists	150,000		25,000	25,000	-	-	5,354	1%	5,354	5,354	25,000	1%	25,000	25,000	25,000	1%	-	-		
\$ 12,745,330	\$ 13,377,662	\$ 14,252,227	134	Adult Ed Mandated	\$ 14,331,855		\$ 14,331,855	\$ 14,331,855	-	-	\$ 749,312	50.3%	\$ 749,312	\$ 749,312	\$ 22,288	50.3%	\$ 22,288	\$ 22,288	\$ 22,288	50.3%	\$ 14,331,855	0.2%	
100,006	105,006	106,5%	135	Sub-Total Non-Certified Salaries	\$ 14,331,855		\$ 14,331,855	\$ 14,331,855	-	-	\$ 1,064,134	10%	\$ 1,064,134	\$ 1,064,134	\$ 99,385	10%	\$ 99,385	\$ 99,385	\$ 99,385	10%	-	-	
100,006	105,006	106,5%	136	Perm/Cert Subs	265,200		265,200	265,200	-	-	176,750	27%	16,400	16,400	265,200	27%	265,200	265,200	265,200	27%	(6,660)	0.0%	
44,700	37,195	37,195	137	Daily Cert Subs	222,040		222,040	222,040	-	-	105,700	43%	30,473	30,473	222,040	43%	222,040	222,040	222,040	43%	35,516	-2.1%	
33,233	39,360	50,5%	138	Staff Training Cert Subs	55,500		55,500	55,500	-	-	44,400	5%	44,400	44,400	44,400	5%	44,400	44,400	44,400	5%	43,633	6.2%	
			139	PTT Cert Subs	44,400		44,400	44,400	-	-	-	-	-	-	-	-	-	-	-	27,765	-		

**WESTPORT PUBLIC SCHOOLS**  
**Quarterly Financial Report - 2Q,**  
**December 31, 2015**

Theoretical Expenditure Rate 50%

2012-2013 Year-End Expense	2013-2014 Year-End Expense	2014-2015 Year-End Expense		Object Code	Descriptions	2015-2016 Adopted Budget		2015-2016 Encumbered Adjustment		2015-2016 Expenditure To Date		2015-2016 Projected To End		BALANCE AVAILABLE %		
		BUDGET	ADJUSTMENT			BUDGET	ADJUSTMENT	BUDGET	ADJUSTMENT	FTE	%	ESTIMATED ADJUSTMENTS	BALANCE	AVAILABLE		
\$2,074	\$2,074	736,439	154	Long Term Subs	565,000	-	565,000	-	22,883	39%	311,452	650,000	(\$5,000)	-16.8%		
156,022	203,480	209,479	155	Non-Cert Subs	200,000	-	200,000	-	72,530	36%	104,224	188,000	15,000	-7.5%		
302,079	316,421	355,279	156	Overtime	325,000	-	325,000	-	23,530	36%	155,480	370,000	(\$5,000)	-13.3%		
\$ 1,486,288	\$ 1,666,707	\$ 1,835,693	10.2%	Sub-Total Other Salaries	\$ 1,871,440	\$ 1,871,440	\$ 91,296	\$ 91,296	\$ 46,944	24.9%	\$ 705,944	\$ 670,730	\$ 1,402,058	\$ 107,656		
100.0%	105.8%	101.8%													-7.5%	
<b>\$ 67,002,468</b>	<b>\$ 69,163,073</b>	<b>\$ 70,405,743</b>		<b>TOTAL SALARIES</b>	<b>\$ 72,351,180</b>	<b>\$ 72,351,180</b>	<b>\$ 103,574</b>	<b>\$ 103,574</b>	<b>\$ 37,542,833</b>	<b>51.3%</b>	<b>\$ 32,626,668</b>	<b>\$ 32,626,668</b>	<b>\$ 2,288,861</b>	<b>\$ 72,455,359</b>	<b>\$ 391,321</b>	<b>0.5%</b>
12,232,346	13,382,040	14,581,700	210	Health Insurance	14,247,493	-	14,247,493	-	7,655,920	56%	6,591,583	-	14,247,493	-	0.0%	
42,000,010	40,760	279,470	211	Group Life Insurance	250,712	-	250,712	-	116,231	57%	167,151	-	283,732	(33,080)	-13.2%	
45,206	38,000	40,146	212	Teacher Child Care (NEA)	40,000	-	40,000	-	-	40.0%	-	22,500	40,000	-	0.0%	
1,785,358	1,843,251	1,843,251	213	Health Insurance Waiver	50,000	-	50,000	-	27,580	30%	15,000	75,000	50,000	-	0.0%	
26,208	22,112	24,623	214	FICA/Medicare	2,013,597	-	2,013,597	-	1,005,684	45%	906,973	74,576	1,987,165	25,482	-1.3%	
220,523	67,416	19,195	240	Course Reimbursement	90,000	-	90,000	-	-	18%	8,873	41,127	50,000	-	0.0%	
35,610	44,270	55,152	250	Workers Compensation	50,000	-	50,000	-	11,556	75%	341	50,000	-	56,212	15,001	0.0%
33,208	33,115	287	267	Uniform Allowance	583,213	-	583,213	-	34,000	72%	28,535	84%	40,046	(6,046)	2.6%	
31,112	28,981	33,610	289	Other Employee Benefits	22,000	-	22,000	-	11,521	52%	23,390	94%	-	-	-17.8%	
<b>\$ 15,449,972</b>	<b>\$ 16,169,393</b>	<b>\$ 17,446,445</b>		<b>TOTAL BENEFITS</b>	<b>\$ 17,344,015</b>	<b>\$ 17,344,015</b>	<b>99,856</b>	<b>99,856</b>	<b>\$ 8,797,459</b>	<b>52.8%</b>	<b>\$ 8,224,615</b>	<b>\$ 8,224,615</b>	<b>\$ 397,654</b>	<b>\$ 17,341,708</b>	<b>\$ 2,307</b>	<b>0.5%</b>
100.0%	104.7%	107.7%													0.0%	
137,408	63,772	55,625	320	HomeBound	50,000	-	50,000	-	10,771	12%	64,331	90,000	-	-	0.0%	
27,598	47,665	311	Gifted Activities	40,000	-	40,000	-	10,983	27%	6,500	44,490	75,000	-	0.0%		
-	-	322	Interns	75,000	-	75,000	-	15,255	0%	15,255	50,000	1,452,512	(1,452,512)	-0.0%		
237,444	282,257	323,295	323	Instr Program Improvements	36,256	-	36,256	-	117,454	54%	157,780	2,424,515	50,278	15,784	-0.4%	
8,017	14,258	20,127	324	Publ Services	15,000	-	15,000	-	6,023	31%	6,023	77,385	15,000	-	0.0%	
104,127	143,946	133,763	325	PPT Consultations	165,000	-	165,000	-	32,123	43%	50,644	13,233	96,000	-	0.0%	
20,753	99,448	125,381	327	Student Evaluations-Outside	90,000	-	90,000	-	13,300	53%	13,300	14,970	26,000	-	0.0%	
210,086	20,630	25,840	328	Medical Advisors	28,000	-	28,000	-	3,659	43%	129,540	302,644	32,245	1,625	0.5%	
198,235	171,894	330	Other Prof/Tech Services	350,000	-	350,000	-	35,000	52%	133,859	138,875	124,107	34,220	-1.1%		
488,273	314,693	353,542	331	Legal/Negotiations	350,000	-	350,000	-	35,000	52%	138,875	138,875	124,107	34,220	-1.1%	
33,952	29,823	66,306	332	Licenses & Fees	1,323,156	-	1,323,156	-	\$ 615,710	52%	\$ 624,773	\$ 286,375	\$ 1,529,358	\$ 7,202	-0.5%	
<b>\$ 1,357,734</b>	<b>\$ 1,212,781</b>	<b>\$ 1,323,094</b>		<b>TOTAL PURCHASED SERVICES</b>	<b>\$ 1,323,156</b>	<b>\$ 1,323,156</b>	<b>115,076</b>	<b>115,076</b>	<b>\$ 40,576</b>	<b>41.1%</b>	<b>\$ 37,972</b>	<b>\$ 54,583</b>	<b>5,646</b>	<b>58,201</b>	<b>-0.5%</b>	
100.0%	89,434	109,414													-0.5%	
87,195	89,008	89,427	411	Water/Sewer	96,201	-	96,201	-	50,550	56%	1,205,338	2,013,878	(42,433)	0.0%		
1,449,123	1,729,775	1,803,729	413	Electricity	1,970,445	-	1,970,445	-	1,032,450	53%	1,300,624	27,084	1,247,478	73,146	-2.2%	
838,247	1,097,041	1,150,582	414	Natural Gas	1,936,624	-	1,936,624	-	1,173,156	83%	2,058	203,157	499,684	(79)	0.0%	
22,451	137,515	81,477	415	Heating Oil	27,084	-	27,084	-	10,063	10%	2,058	203,157	138,357	53%		
398,640	483,128	465,216	421	Contracted Maintenance	495,585	-	495,585	-	100,385	52%	100,385	125,874	364,615	-	0.0%	
418,011	487,001	408,209	431	Building Maintenance	403,150	-	403,150	-								

**WESTPORT PUBLIC SCHOOLS**  
**Quarterly Financial Report - 2Q,**  
**December 31, 2015**

Theoretical Expenditure Rate: 50%

2015-2016 Year-End Expense	2013-2014 Year-End Expense	2014-2015		2015-2016		2015-2016		2015-2016		2015-2016		2015-2016	
		Year-End Expense	Object Code	ADOPTED BUDGET	ADJUSTED BUDGET	BUDGET ADJUSTMENT	INCURRED TO DATE	EXPENDED TO DATE	ESTIMATED ADJUSTMENTS	PROJECTED TO END	BALANCE AVAILABLE	BALANCE AVAILABLE	
197,421	2013-2014 Year-End Expense	185,375	432	Grounds Maintenance	305,040	75,506	116	\$ 63,473	3.6%	331,286	\$ 309,040	-	
64,585	71,732	80,204	433	Replace Equip [Instructional]	72,000	72,084	(16)	\$ 3,673	3.6%	76,148	76,522	-	
42,513	42,513	74,313	434	Repair Equip [Non-Instructional]	153,182	55,056	(97,576)	\$ 17,150	4.4%	54,934	72,084	-	
235,810	1,532,111	1,532,111	435	Building Projects	68,455	40,000	(28,455)	\$ 40,000	0%	41,756	13,750	-	
30,046	125,536	136,400	436	Grounds Projects	342,598	510,263	162,685	\$ 40,000	0%	40,000	40,000	-	
298,958	202,628	184,308	437	Restore/Prevent Maintenance	184,127	184,127	-	\$ 165,781	34.2%	342,908	92,355	-	
184,124	-	184,308	440	Equip Rentals & Copiers	35,000	35,000	-	\$ 62,473	3.4%	184,127	184,127	-	
14,549	12,579	12,579	441	Building Rental	15,400	15,400	-	\$ 21,281	1.2%	-	42,546	(7,546)	
185,038	202,784	202,784	450	Gas/Travel Maintenance	240,000	240,000	-	\$ 7,000	0%	24,456	15,400	-	
245,580	245,580	245,580	451	Custodial Supplies	250,000	250,000	-	\$ 80,757	32.6%	240,780	240,780	-	
71,125	64,125	73,897	452	Maintenance Supplies	75,000	75,000	-	\$ 1,601	0%	143,327	250,000	-	
\$ 5,213,229	\$ 5,608,658	\$ 7,241,402	TOTAL PROPERTY SERVICES	\$ 6,120,597	\$ 6,120,597	\$ 34,692	\$ 34,692	\$ 2,703,395	10.9%	\$ 65,685	\$ 630,656	\$ 22,988	
100.0%	107.6%	129.1%						\$ 45,756	44.1%		\$ 9,814	9,814	0.4%
2,692,629	2,754,137	3,031,623	510	Transportation - Regular	340,964	340,964	-	\$ 17,518	5.0%	3,285,558	50,006	99.6%	
566,575	564,665	652,651	511	Trans-Spec Ed-Internal	732,855	732,855	-	\$ 75,704	5.6%	70,010	30,010	-	
94,236	135,617	144,469	512	Trans-Spec Ed-Public	125,685	125,685	-	\$ 153,959	5.6%	124,525	124,525	-	
240,885	271,154	513	Trans-Spec Ed-Private	285,650	42,144	(42,144)	\$ 48,921	3.9%	315,866	(29,216)	-		
249,490	283,731	516	Trans-Field Trips	348,345	348,345	-	\$ 5,084	12.3%	24,660	42,144	-		
283,415	289,667	256,742	517	Gasoline/Buses	-	-	\$ 101,217	1.7%	58,782	200,000	145,345		
151,426	-	169,836	518	Trans-Alternative Ed	187,958	187,958	-	\$ 46,291	0%	-	-	-	
14,356	11,372	13,352	519	Property Insurance	15,364	15,364	-	\$ 18,869	7.4%	165,160	2,898	1.5%	
303,335	274,430	286,987	521	Food Insurance	320,438	320,438	-	\$ 15,573	10.9%	15,573	(1,209)	-8.4%	
75,781	81,465	81,465	522	Health Insurance	81,465	81,465	-	\$ 48,313	8.3%	307,656	12,742	4.0%	
48,500	49,295	49,295	523	Athletic Insurance	49,295	49,295	-	\$ 104,410	12.8%	104,410	(22,945)	-10.2%	
476,535	570,691	588,442	520	Communication Systems	45,000	45,000	-	\$ 48,779	31.0%	310,581	951,293	0.0%	
30,410	44,709	36,153	525	Postage	110,000	110,000	-	\$ 12,227	5.5%	21,525	45,000	-	
105,190	73,980	97,209	540	Advertising	42,440	42,440	-	\$ 80,612	5.6%	79,540	110,000	-	
46,070	27,935	31,485	550	Printing	1,000,000	1,000,000	-	\$ 8,346	10.1%	24,165	42,620	-	
1,729,412	1,644,048	1,619,445	560	Tuition-Public	100,000	100,000	-	\$ 1,064,962	5.2%	951,154	(200,000)	1,798,156	
34,719	37,327	44,950	563	Tuition-Court & Agency Places	59,500	59,500	-	\$ 50,625	41.1%	8,267	100,000	3,844	
51,282	49,750	52,930	565	Tuition-Alternative Ed	425,000	425,000	-	\$ 4,324	7.6%	55,176	59,500	-	
353,520	489,930	527	Tuition-Litigation	20,000	20,000	-	\$ 34,000	20.1%	356	310,983	425,000		
22,550	20,759	12,055	569	Tuition-Summer Programs	54,1834	54,1834	-	\$ 19,190	5.6%	810	20,020	-	
32,073	36,335	29,339	580	Staff Travel/Village	54,1834	54,1834	-	\$ 15,418	25.9%	54,654	29,225	-	
\$ 7,276,384	\$ 7,505,628	\$ 7,985,352	TOTAL OTHER PURCHASE SERVICES	\$ 8,521,943	\$ 8,521,943	\$ 108,354	\$ 108,354	\$ 1,825,216	21.1%	\$ 518,574	\$ 8,513,514	\$ 152,429	
100.0%	103.1%	105.1%						\$ 21.1%	74.5%		6,024	96.7%	1.3%
814,935	881,335	1,016,020	611	Supplies/Instructional	\$47,647	\$52,473	\$ 4,826	\$74,044	6.8%	\$82,041	195,398	882,473	
591,351	527,755	646,077	612	Software	674,537	55,511	438	\$71,420	8.8%	47,226	674,557	-	
122,397	129,224	134,139	613	Tech Supplies	123,975	-	-	\$94,358	73%	35,627	139,975	-	

**WESTPORT PUBLIC SCHOOLS**  
Quarterly Financial Report - 20

December 31 2015

Translational Research

Theatre and Stage: A Year

**Medical Health Insurance Fund**  
**FY 15-16 Projections**  
**with Claims Cash Draw Data as of December 31, 2015**

	FY15 Projections		
	Mar-15	Sep-15	Dec-15
<b>Cash Receipts</b>			
General Fund Budget from line 210	\$ 14,049,453	\$ 14,247,493	\$ 14,247,493
Other Fund Contributions	\$ 85,000	\$ 70,000	\$ 70,000
Employee Contributions (Active)	\$ 2,672,011	\$ 2,607,655	\$ 2,607,655
Flex Spending Accounts			
Cobra Participants			
Retirees under 65			
State Teachers Retirement (TRB)			
Life Insurance Premiums			
Retirees over 65			
Other Contributions (PMA, Retiree Life, etc.)			
<b>Total cash receipts</b>	<b>\$ 17,263,244</b>	<b>\$ 17,973,388</b>	<b>\$ 17,971,888</b>
<b>Cash Disbursements</b>			
Medical	\$ 11,914,984	\$ 11,594,655	\$ 11,085,349
Prescription		\$ 2,058,117	\$ 2,174,638
Dental	\$ 1,062,481	\$ 1,449,485	\$ 1,118,886
Flex Spending Accounts			
Contribution to SAs			
Medical / Administrative			
Network Access Fee			
Individual Stop-Loss			
Dental Administrative			
PFA Administrative			
Consulting Fee			
ACA Related Fees			
FCORI Fee			
Retirees over 65			
<b>Total cash disbursements</b>	<b>\$ 18,345,349</b>	<b>\$ 18,857,721</b>	<b>\$ 17,752,658</b>
<b>Change in cash balance</b>	<b>(\$727,405)</b>	<b>(\$115,733)</b>	<b>(\$129,172)</b>
<b>Beginning cash balance</b>	<b>2,471,248</b>	<b>2,471,248</b>	<b>2,471,248</b>
Insurance Fund Draw Down [budget]			
Insurance Fund Draw Down (TRD data)			
Projected Operating Surplus/Shortfall-Cash Basis			
Ending cash balance/projection			
Less incurred but not reported claims (carrying F115)			
<b>Net Position/(Deficit) end of year-projection</b>	<b>(\$791,138)</b>	<b>(\$405,510)</b>	<b>(\$173,575)</b>
<b>Claims Cash Draw Against Insurance Fund Account</b>			
Medical/Fx			
\$ 1,068,478	\$ 66,973	\$ 383	\$ 29
\$ 1,254,174	\$ 113,005	\$ 8,988	\$ 29
\$ 1,441,124	\$ 81,297	\$ 5,998	\$ 29
\$ 81,421,44	\$ 91,226	\$ 4,785	\$ 29
\$ 1,205,777	\$ 73,055	\$ 13,315	\$ 29
\$ 501,779	\$ 88,803	\$ 14,397	\$ 29
YTD/Estimate			
\$ 5,657,044	\$ 515	\$ 47,676	\$ 59,185
Trended YTD Spend Rate			
variance %	50.2%	50.2%	50.2%
variance \$	\$ 0.26	\$ 0.26	\$ 0.26
variance %	(\$4,039)	(\$4,039)	(\$4,039)
variance \$	\$ 27,351	\$ 27,351	\$ 27,351
FY15 Projection (Dec-15): \$	\$ 13,259,887	\$ 13,158,986	\$ 13,158,986
TRD Expenses: \$	\$ (6,657,845)	\$ (5,554,429)	\$ (5,554,429)
Balance available to June 30: \$	\$ 6,602,438	\$ 603,487	\$ 603,487
Average remaining monthly allowance: \$	\$ 1,100,457	\$ 10,051	\$ 10,051
			= 1,210,938

	Avg. Monthly Claims		
	(Med/Bx/Dental)	(Med/Bx/Dental)	(Med/Bx/Dental)
	\$ 1,035,445	\$ 1,035,445	\$ 1,035,445
	\$ 1,343,988	\$ 1,343,988	\$ 1,343,988
	\$ 304,946	\$ 304,946	\$ 304,946
	\$ 1,332,250	\$ 1,332,250	\$ 1,332,250
	\$ 1,225,810	\$ 1,225,810	\$ 1,225,810
	\$ 1,235,534	\$ 1,235,534	\$ 1,235,534
	\$ 10,724	\$ 10,724	\$ 10,724
	\$ 1,958,542	\$ 1,958,542	\$ 1,958,542
	\$ (2,559)	\$ (2,559)	\$ (2,559)
	\$ (359,575)	\$ (359,575)	\$ (359,575)

4  
FY15 Projection (Dec-15): \$ 13,259,887  
TRD Expenses: \$ (6,657,845)  
Balance available to June 30: \$ 6,602,438  
Average remaining monthly allowance: \$ 1,100,457  
= 1,210,938

## WESTPORT PUBLIC SCHOOLS

**ELLIOTT LANDON**  
Superintendent of Schools

January 5, 2016

Dear Members of the Board of Education:

Our meeting with the Board of Finance on December 7 was notable for the request of those present to make every effort to bring the 2016-17 budget of the Board of Education to the funding bodies with an expenditure rise not to exceed 1.5%. In response to that request and no other direction from the Board of Education, I have attempted to meet that objective. As with last year's budget proposal, I have made every effort to continue to focus upon instructional plans and programs and facilities needs. Nonetheless, with a limit of 1.5%, the task has been a most difficult one.

As with all our previous budgets, the key drivers for my proposed budget are the negotiated contractual increases with all employee groups; anticipated enrollment projections on a school-by-school basis; the numbers of full and part-time FTEs required by existing and expanded programs and new instructional initiatives; the nature of related pupil services (expenditures related both to consultants and litigation and supporting the social and emotional needs of all students at all school levels); limitations of space; and, the need to address facilities concerns from the perspective of maintaining our facilities at optimal levels.

Among our many efforts to enhance the work we do with our children, I have included in my proposed 2016-17 school budget continuation of our efforts to support literacy coaches at the elementary level; addressing essential instructional program needs at Staples High School; and, an expansion of our elementary coaching model to include elementary science coaches. To follow up on our security enhancements of the past several years, I have proposed adding another security person to the staff at Staples High School, thereby increasing our security staff at that school to three persons. This proposed budget continues our commitment to maintaining our robust and focused professional development programs for all teachers and administrators at all school levels; continued emphasis on curriculum development; and, an emphasis on greater maintenance for all school facilities. To partially offset these enhancements there have been reductions in classroom teachers at the elementary level due to enrollment changes; the elimination of team leaders at the middle school level and paraprofessionals at the third grade level in our elementary schools; removal of all bus monitors, other than those to assist special education students; a reduction of staff assistants to the assistant principals at Staples from four to two, but maintaining the two full time secretaries; and, a minor reduction in stipends for our interscholastic athletic programs.

While I have done my best to present to the Board a proposed 2016-17 budget within a limitation of 1.5%, the proposed budget being presented to you at this time represents a net increase of 2.03% in expenditures, year to year.

Sincerely,



Elliott Landon  
Superintendent of Schools

110 MYRTLE AVENUE  
WESTPORT, CONNECTICUT 06880  
PHONE: (203) 341-1025  
FAX: (203) 341-1029

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## INTEROFFICE MEMORANDUM

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**TO:** ELLIOTT LANDON, SUPERINTENDENT  
**FROM:** ELIO LONGO, JR. *EL*  
DIRECTOR OF SCHOOL BUSINESS OPERATIONS  
**SUBJECT:** Possible offsets – FY17 Superintendent's Proposed Budget  
**DATE:** January 28, 2016  
**Cc:** P. Cross; F. Meilan

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Pursuant to the BOE request that I identify opportunities within the current year budget as possible offsets to reductions/cuts contained within the Superintendent's Proposed FY17, I submit the following:

**1) FY 15-16 2Q Financial Report**

As of 12/31/15 my year-end projection (06/30/16) indicates an operating surplus of **\$522,343**. At this time I recommend a conservative spending mode not to exceed 50%-75% of the projected surplus, or approx. **\$260,000 - \$390,000**.

**2) Medical Health Insurance Fund**

December 2015 proved to be a favorable claims experience month. As of November 30, 2015 my recommendation was to maintain a target fund balance of 10%; providing an opportunity to "write-down" account 210 in the Superintendent's FY17 Proposed Budget by \$1,252,586 (p.87 Superintendent's Proposed Budget Book footnote).

At this time I am comfortable recommending a revised target fund balance of 9% (in accordance with the BOE policy range 5-9%). Doing so releases an additional **\$143,788** with a revised fund draw down of \$1,396,375. We would still maintain a safety margin of 4 points (9% ceiling - 5% floor) to round out the current fiscal year.

**3) Possible projects and equipment (attachment)**

I have identified approximately \$321,000 of planned small projects and equipment purchases included in the FY17 proposed budget that could possibly be purchased this fiscal year by using the current projected surplus. If we wish to maintain a conservative 50% surplus (\$260,000) we can initiate some of the purchases right away and pursue others as the fiscal year progresses.

**4) MetLife demutualized shares**

On January 15, 2016 I was alerted by MetLife that the Westport Board of Education received demutualization shares in 2001. The shares have been held in trust ever since. It appears the shares were earned on behalf of Accidental Death & Disability

(ADD) and Basic Employer-paid Life Insurance (BSL) policies or coverage at the time of MetLife's demutualization. I am in the process of learning more about the 2001 demutualization and our rights to claim shares held in trust. At current market value the shares in total could amount to approximately \$130,000. Again, I am in the early stage of claiming the shares that presumably belong to the Westport Board of Education. Any recognized asset sale would apply as a revenue credit to the then current fiscal year.

**In summary:**

Reduce FY17 Acct 210 an additional \$143,788

Reduce FY17 various projects and equipment accounts in total \$321,776

Combined: \$465,564

Superintendent's Proposed FY17 Budget: \$113,428,663; 2.03%.

Possible reductions: (\$465,564); (0.42%)

Revised BOE: \$112,963,099; 1.61%

Should the BOE wish to restore any of the Superintendent's proposed cuts/reductions the "add backs" will fall within the 2.03% to 1.61% range.

I am readily available to discuss my findings and recommendation.

## FY17 BUDGETED THAT CAN BE PURCHASE IN FY 16

Budget Unit	Obj	Account Title	Cost/C	Budget Justification	\$ Amount
012600051PRO	436	GROUNDS PROJECTS	BMS	OUTSIDE LIFT REPLACEMENT	17,000
012600061PRO	436	GROUNDS PROJECTS	SHS	OUTSIDE FIRE LINE VALVE	19,000
				<b>Subtotal-436</b>	<b>36,000</b>
011200080000	731	EQ-NEW INSTRUCTIONAL	SPED-ELEM	1 CUSTOM CONFIGURED MANUAL WHEELCHAIR (GF)	8,000
	731			1 IPAD AIR WITH APPLE CARE AND COVER(SES)	650
	731			1 LECKEY PAL CLASSROOM SEAT 2" (GF)	1,150
	731			1 MCCLAREN ELITE PUSH CHAIR (GF)	750
	731			1 POTTY STOOL (GF)	150
	731			1 RIFTON ACTIVITY CHAIR (GF)	1,800
	731			1 RIFTON ADAPTIVE TRICYCLE (GF)	2,100
	731			1 UP N' FREE ADULT/YOUTH WALKER (GF)	5,000
	731			2 LECKEY PAL CLASSROOM SEATS 1" @1250. (GF)	2,500
011200100000	731	EQ-NEW INSTRUCTIONAL	SPED-SHS	POWER WHEEL CHAIR (SHS)	16,000
	731			SCOOTER-GOGO ELITE 4 WHEEL (SHS)	3,000
	731			WALKER-ADULT/YOUTH WHEEL SWIVEL LOCK (SHS)	4,700
				<b>Subtotal-731</b>	<b>44,800</b>
012600003000	732	EQ-NEW NON-INSTRUCTIONAL	CES	(1) 16 FT EXTENSION LADDER	395
	732			(1) CARPER SPOTTER MACHINE	800
	732			(1) NEW KACHER 5050 SCRUBBER	4,000
012600004000	732	EQ-NEW NON-INSTRUCTIONAL	GFS	(1) BOOST FOCUS STRIPPING MACHINE	11,000
012410007000	732	EQ-NEW NON-INSTRUCTIONAL	LLS	01-BULLETIN BOARDS 4X6 3 @ \$188	564
	732			02-BULLETIN BOARDS 4X8 4 @ \$230	920
012600007000	732	EQ-NEW NON-INSTRUCTIONAL	LLS	03-BULLETIN BOARDS 4X12 9 @ \$344	3,096
012600008000	732	EQ-NEW NON-INSTRUCTIONAL	SES	(1) NEW KACHER 5050 SCRUBBER	4,000
				(1) 26" CHARLIOTT SCRUBBER	11,500

012600051000	732	EQ-NEW NON-INSTRUCTIONAL	BMS	(2) VIPER SHOVEL HAND WET VAC	1,100
	732			(1) 26" CHARRIOTT SCRUBBERS	11,500
	732			(1) 17" SWING MACHINE STRIPPER	600
	732			(1) 20" SWING MACHINE STRIPPER	650
	732			(1) CARPET BOX EXTRACTOR	1,936
012600053000	732	EQ-NEW NON-INSTRUCTIONAL	CMS	(1) 26" CHARRIOTT SCRUBBER	11,500
	732			(2) 20" CHARRIOTT BURNISHERS	17,200
011102061000	732	EQ-NEW NON-INSTRUCTIONAL	SHS	ALUM WHITE BOARDS WBMASONQRT-P558AP22 EA \$1040	2,080
011200061000	732			WHITE BOARDS WWCMA0300790 WB MASON	450
012600061000	732			(1) NEW 20" SWING MACHINE STRIPPER	650
	732			(2) NEW AB20 WRANGLER SCRUBBERS	9,440
012600222000	732	EQ-NEW NON-INSTRUCTIONAL	MAINT.	(3) NEW 27" RIDE ON BURNISHERS	28,566
	732			2-1/4 HP VS MULTI BASE ROUTER KIT MAINT. SHOP	300
012600333000	732	EQ-NEW NON-INSTRUCTIONAL	DISTRICT	DELUXE ROUTER TABLE KIT W/CAST IRON TABLE-MAINT	1,300
				(1) CUB CADET SNOW MACHINE CMSICES	18,600
				<b>Subtotal-732</b>	<b>142,147</b>
011100051000	733	EQ-REPLACE INSTRUCTIONAL	BMS	(2) BASKETBALL SLIDING HOOPS @ \$119	476
011102051000	733			(1) STEEL MULTI-DRYING RACK	1,766
011113051000	733			6 LEICA MICROSCOPES (G7) @ \$1340	8,040
011113053000	733	EQ-REPLACE INSTRUCTIONAL	CMS	8 MICROSCOPES @ \$600	4,800
011113061000	733	EQ-REPLACE INSTRUCTIONAL	SHS	12 EA BINOCULAR MICROSCOPES	15,600
	733			SHS 15 EA DISSECTING MICROSCOPES	13,000
				<b>Subtotal-733</b>	<b>43,682</b>
01260005000	734	EQ-REPLACE NON-INSTRUCT	KHS	(2) COMPASS MULTI PURPOSE CLEANERS	8,000
012410007000	734	EQ-REPLACE NON-INSTRUCT	L.S	03-DEHUMIDIFIERS 12 @ \$256	3,072
012600007000	734	EQ-REPLACE NON-INSTRUCT	L.S	(1) 32" ARIENS SNOW BLOWER	2,600
012410008000	734	EQ-REPLACE NON-INSTRUCT	SES	LARGE STAND CART ONLY (1)	447
	734			MOVE & STORE CART ONLY (1)	343
	734			SHIPPING & HANDLING	68
012600008000	734	EQ-REPLACE NON-INSTRUCT	SES	(1) VIPER SHOVEL HAND WET/VAC	550

012410051000	734	EQ-REPLACE NON-INSTRUCT	BMS	(1) 38 CUSTOM RESTROOM SIGNS @ \$22.83		868
012600051000	734			(1) 32" ARIENS SNOW BLOWER		2,600
	734			(1) CARPET SPOTTER MACHINE		800
	734			(1) 20" NSS SCRUBBER		4,700
	734			(1) 8 HP GAS BLOWER		349
	734			(2) COMPASS MULTI PURPOSE CLEANERS		8,000
012600053000	734	EQ-REPLACE NON-INSTRUCT	CMS	(1) 32" ARIENS SNOW BLOWER		2,600
	734			(1) 20" NSS SCRUBBER		4,700
012600061000	734	EQ-REPLACE NON-INSTRUCT	SHS	(1) BOOSTRIDE ON FLOOR SCRUBBER		11,000
	734			(2) 20" SWING MACHINE STRIPPER		1,300
	734			(2) HYDRO DRYERS		500
	734			(3) VIPER SHOVEL HAND WET VAC		1,650
				<b>Subtotal-734</b>		<b>54,147</b>
				<b>GRAND TOTAL</b>		<b>321,776</b>