

WESTPORT BOARD OF EDUCATION

***REVISED AGENDA**

(Agenda Subject to Modification in Accordance with Law)

PUBLIC CALL TO ORDER

6:30 p.m., Staples High School, Room 1025c

EXECUTIVE SESSION

1. Matters Pertaining to Security
2. Discussion concerning confidential attorney-client communications

RESUME PUBLIC SESSION/PLEDGE OF ALLEGIANCE

7:30 p.m., Staples High School, Cafeteria B (Room 301)

ANNOUNCEMENTS FROM BOARD AND ADMINISTRATION

PUBLIC QUESTIONS/COMMENTS ON NON-AGENDA ITEMS (15 MINUTES)

MINUTES: November 5 and 15, 2018, *pages 1-3*

PRESENTATION

1. NESDEC Ten-Year Enrollment Projections, *pages 5-13* (Encl.) Mr. Don Kennedy

DISCUSSION

1. Options for Facility Utilization for 2019-20 to Support PreK-12 Educational Program Dr. Colleen Palmer

DISCUSSION/ACTION

1. Discussion and Possible Approval of the District Wide Facilities Assessment Dr. Colleen Palmer
2. Approval of FY 2020 Budget Preparation Calendar, *page 15* (Encl.) Mr. Elio Longo

UPDATES

1. Teaching and Learning Committee Ms. Candice Savin
2. CMS Update, *pages 17-19* (Encl.) Dr. Colleen Palmer
Dr. Anthony Buono
Mr. Elio Longo
3. Quarterly Financial Report: (Encl.) Mr. Elio Longo
July 1, 2018 – September 30, *pages 21-26*
4. Finance and Facilities Committee Ms. Elaine Whitney
Mr. Neil Phillips

ADJOURNMENT

*A 2/3 vote is required to go to executive session, to add a topic to the agenda of a regular meeting, or to start a new topic after 10:30 p.m. The meeting can also be viewed on Cablevision on channel 78; Frontier channel 6021 and by video stream @www.westportps.org

PUBLIC PARTICIPATION WELCOME USING THE FOLLOWING GUIDELINES:

- Comment on non-agenda topics will occur during the first 15 minutes *except* when staff or guest presentations are scheduled.
- Board will not engage in dialogue on non-agenda items.
- Public may speak as agenda topics come up for discussion or information.
- Speakers on non-agenda items are limited to 2 minutes each, except by prior arrangement with chair.
- Speakers on agenda items are limited to 3 minutes each, except by prior arrangement with chair.
- Speakers must give name and use microphone.
- Responses to questions may be deferred if answers not immediately available.
- Public comment is normally not invited for topics listed for action after having been publicly discussed at one or more meetings.

**WESTPORT BOARD OF EDUCATION MINUTES
SPECIAL MEETING**

Board Members Present:

Mark Mathias Chair
Jeannie Smith Vice Chair
Elaine Whitney Secretary
Karen Kleine
Vik Muktavaram
Candice Savin
Neil Phillips

Administrators Present:

Colleen Palmer Superintendent of Schools

*Note: This meeting was held via conference call due to the closure of school buildings for after school and evening activities due to inclement weather. The Board and the public participated via a shared telephone conference line.

PUBLIC SESSION/PLEDGE OF ALLEGIANCE: 7:31 p.m., Telephone Conference Line

DISCUSSION/ACTION:

Update/Discussion on CMS/BMS/SHS

Deferred by consensus to a future meeting.

Vote on Structure and Membership of Community Advisory Committee

Be It Resolved, that the Board of Education accepts the recommendation of the Finance and Facilities Committee to compose the ad hoc BOE Community Advisory Committee for the 2018-2019 school year with representatives as follows:

- **PTA (3)**
- **SPED community (professional or parent) (1)**
- **Pre-school community (1)**
- **At-large community members – WPS parents (2)**
- **At-large community members – persons without children in WPS (2)**
- **Public Site and Building Committee (1)**
- **Townwide Maintenance Committee (1)**
- **Teachers (2)**
- **Administrators – one each elementary and secondary (2)**
- **Architectural, Engineering or Building Professional (1)**
- **Board of Education (1) – nonvoting**

- **Board of Selectmen (1) – nonvoting**
- **Board of Finance (1) – nonvoting**
- **Representative Town Meeting (1) - nonvoting**
- **Superintendent of Schools (1) - nonvoting**
- **Town Building Official (1) - nonvoting**

Said committee to advise and make recommendations to the Board of Education and other elected officials with respect to: (1) short- and long-term use of facilities to support the educational goals and strategies of the Westport Public Schools, and (2) assessment of current school facilities.

MOTION: Mark Mathias
SECOND: Jeannie Smith
RESULT: Passed Unanimously
VOTE: 7-0 (vote taken by roll call)

Be It Resolved, that the Board of Education appoints the following individuals as members of the ad hoc BOE Community Advisory Committee for the 2018-2019 school year, with additional members to be appointed at an upcoming meeting:

Regular Members:

- **PTA: Elena Caggiano; Lee Goldstein; Aime Peck**
- **At-large community members – persons without children in WPS: Donald O’Day; Elizabeth Blasko**
- **Public Site and Building Committee: Joseph Strickland**
- **Townwide Maintenance Committee: Vanessa Valdares**
- **Teachers: John Horrigan; Jeanne Bowles**
- **Administrator – secondary: Adam Rosen**

Ex Officio Members:

- **Board of Education: Mark Mathias**
- **Board of Selectmen: James Marpe**
- **Board of Finance: Michael Rea (primary); Sheri Gordon (alternate)**
- **Representative Town Meeting: Jay Keenan (primary); Lauren Karpf (alternate)**
- **Superintendent of Schools: Colleen Palmer**
- **Town Building Official: Stephen Smith**

MOTION: Mark Mathias
SECOND: Jeannie Smith

RESULT: Passed Unanimously
VOTE: 7-0 (vote taken by roll call)

ADJOURNMENT: Mark Mathias moved to adjourn at 7:58 p.m.; seconded by Jeannie Smith and passed unanimously.

Respectfully submitted,
Elaine Whitney, Secretary
(Minutes written by Lisa Marriott)

DRAFT

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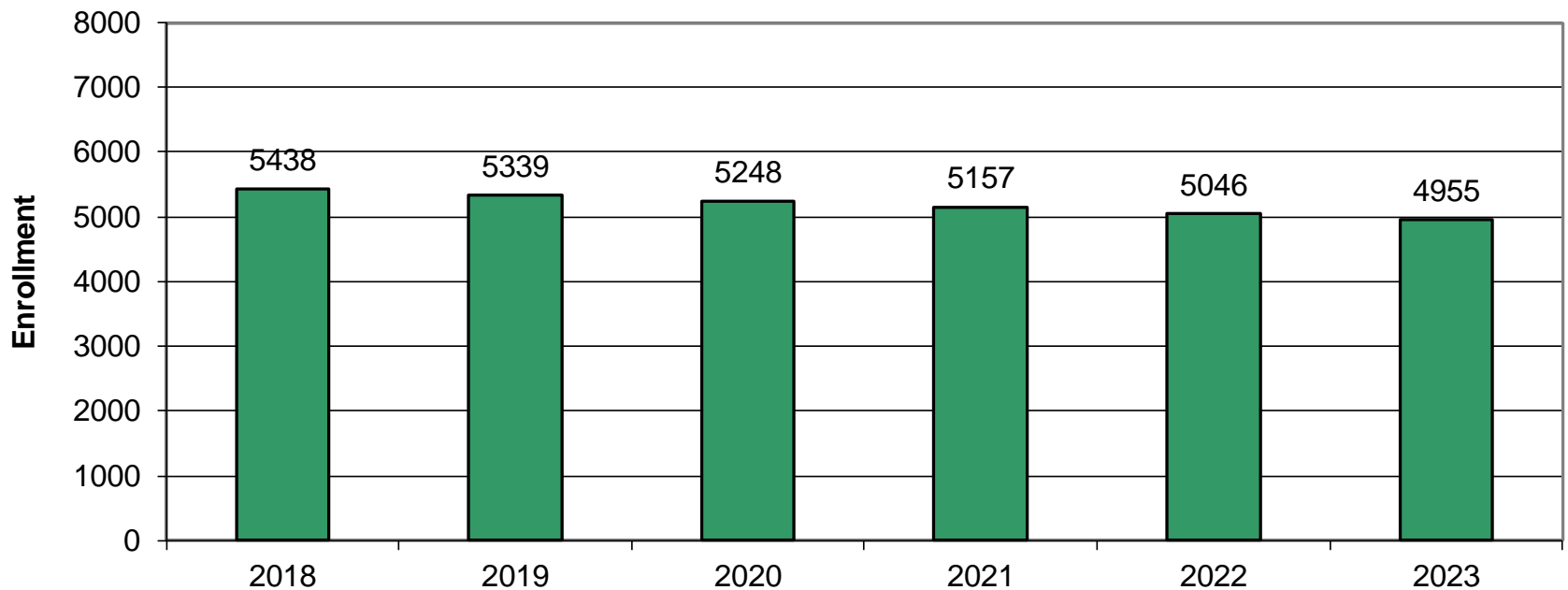
WESTPORT, CONNECTICUT Enrollment Projections

**Donald G. Kennedy, Ed.D.
Karen LeDuc, Ph. D.**

Revised November 14, 2018

Westport, CT Projected Enrollment

K-12 To 2023 Based On Data Through School Year 2018-19



Westport, CT Historical Enrollment

School District: Westport, CT - Five-Year Projections

10/24/2018

Historical Enrollment By Grade																			
Birth Year	Births	School Year	PK	K	1	2	3	4	5	6	7	8	9	10	11	12	UNGR	K-12	PK-12
2003	306	2008-09	57	408	412	430	465	433	436	452	446	471	438	484	413	430	0	5718	5775
2004	264	2009-10	52	377	430	406	442	464	422	448	443	445	467	436	476	408	0	5664	5716
2005	265	2010-11	53	393	402	441	421	464	446	437	445	443	464	468	434	471	0	5729	5782
2006	230	2011-12	39	356	401	423	442	428	474	460	436	456	467	463	471	428	0	5705	5744
2007	194	2012-13	46	364	386	421	431	451	438	479	462	439	479	468	469	466	0	5753	5799
2008	221	2013-14	41	364	388	398	435	450	461	446	484	461	442	476	465	454	0	5724	5765
2009	168	2014-15	51	343	390	408	412	449	439	468	445	489	472	442	478	463	0	5698	5749
2010	192	2015-16	50	346	346	404	419	423	455	439	468	456	493	480	437	477	0	5643	5693
2011	176	2016-17	55	327	373	361	422	414	428	450	451	469	464	492	467	431	0	5549	5604
2012	190	2017-18	67	331	348	387	370	430	418	433	450	454	475	463	487	463	0	5509	5576
2013	172	2018-19	73	346	351	357	399	374	437	428	430	458	464	474	441	479	0	5438	5511

Historical Enrollment in Grade Combinations									
Year	K-4	K-5	K-6	K-8	5-8	6-8	7-8	7-12	9-12
2008-09	2148	2584	3036	3953	1805	1369	917	2682	1765
2009-10	2119	2541	2989	3877	1758	1336	888	2675	1787
2010-11	2121	2567	3004	3892	1771	1325	888	2725	1837
2011-12	2050	2524	2984	3876	1826	1352	892	2721	1829
2012-13	2053	2491	2970	3871	1818	1380	901	2783	1882
2013-14	2035	2496	2942	3887	1852	1391	945	2782	1837
2014-15	2002	2441	2909	3843	1841	1402	934	2789	1855
2015-16	1938	2393	2832	3756	1818	1363	924	2811	1887
2016-17	1897	2325	2775	3695	1798	1370	920	2774	1854
2017-18	1866	2284	2717	3621	1755	1337	904	2792	1888
2018-19	1827	2264	2692	3580	1753	1316	888	2746	1858

Historical Percentage Changes			
Year	K-12	Diff.	%
2008-09	5718	0	0.0%
2009-10	5664	-54	-0.9%
2010-11	5729	65	1.1%
2011-12	5705	-24	-0.4%
2012-13	5753	48	0.8%
2013-14	5724	-29	-0.5%
2014-15	5698	-26	-0.5%
2015-16	5643	-55	-1.0%
2016-17	5549	-94	-1.7%
2017-18	5509	-40	-0.7%
2018-19	5438	-71	-1.3%
Change		-280	-4.9%

Westport, CT Projected Enrollment

School District: Westport, CT - Five-Year Projections

10/24/2018

Enrollment Projections By Grade*

Birth Year	Births		School Year	PK	K	1	2	3	4	5	6	7	8	9	10	11	12	UNGR	K-12	PK-12
2013	172		2018-19	73	346	351	357	399	374	437	428	430	458	464	474	441	479	0	5438	5511
2014	175		2019-20	74	327	369	363	369	401	379	441	431	434	466	463	461	435	0	5339	5413
2015	156		2020-21	75	292	349	382	375	371	406	382	444	435	442	465	450	455	0	5248	5323
2016	168	(prov.)	2021-22	76	314	312	361	395	377	376	409	385	448	443	441	452	444	0	5157	5233
2017	152	(prov.)	2022-23	77	284	335	323	373	397	382	379	412	388	456	442	429	446	0	5046	5123
2018	165	(est.)	2023-24	78	308	303	347	334	375	402	385	382	416	395	455	430	423	0	4955	5033

Note: Ungraded students (UNGR) often are HS students whose anticipated years of graduation are unknown, or students with special needs - UNGR not included in Grade Combinations for 7-12, 9-12, etc.

Based on an estimate of births

Based on children already born

Based on students already enrolled

Projected Enrollment in Grade Combinations*

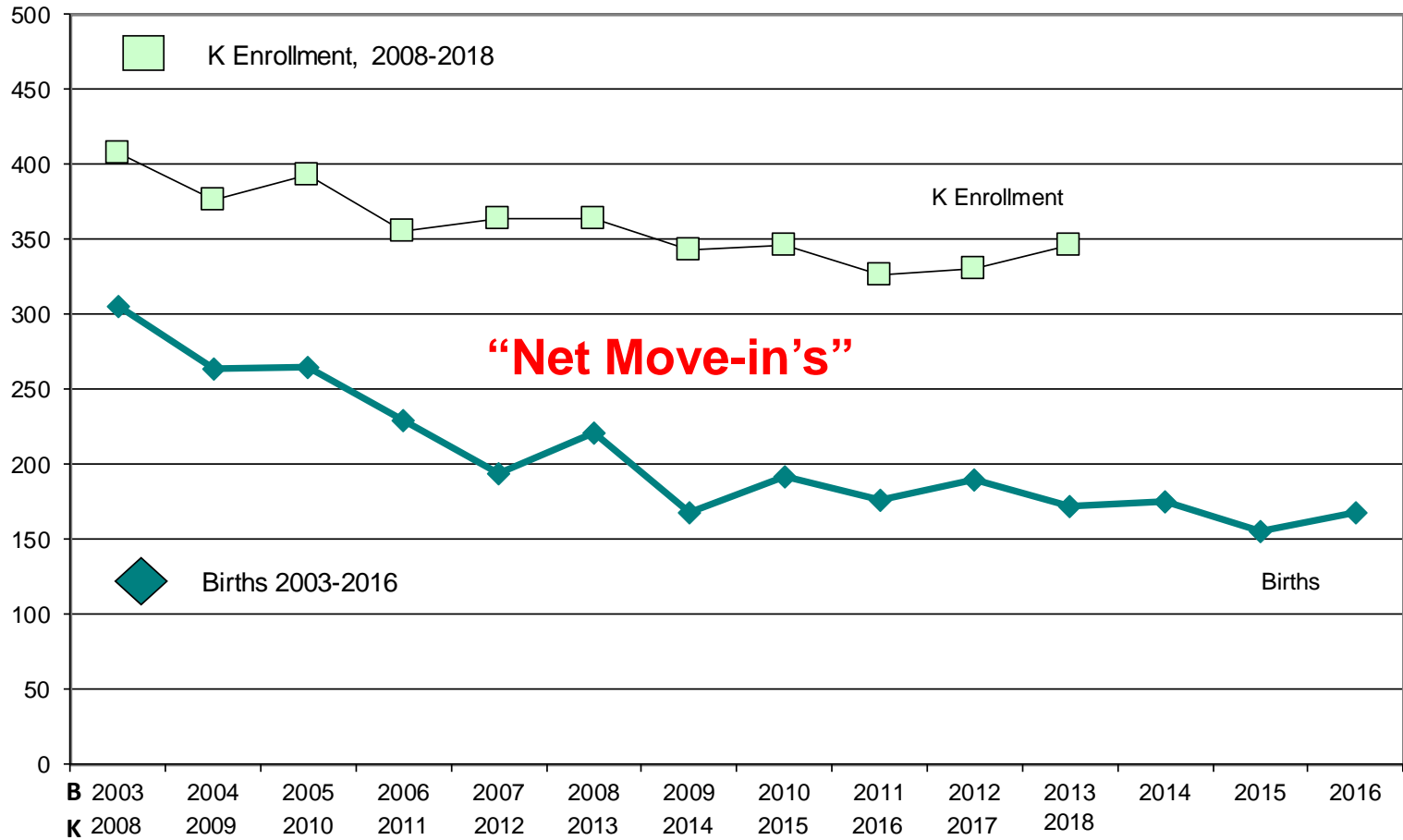
Year	K-4	K-5	K-6	K-8	5-8	6-8	7-8	7-12	9-12
2018-19	1827	2264	2692	3580	1753	1316	888	2746	1858
2019-20	1829	2208	2649	3514	1685	1306	865	2690	1825
2020-21	1769	2175	2557	3436	1667	1261	879	2691	1812
2021-22	1759	2135	2544	3377	1618	1242	833	2613	1780
2022-23	1712	2094	2473	3273	1561	1179	800	2573	1773
2023-24	1667	2069	2454	3252	1585	1183	798	2501	1703

Projected Percentage Changes

Year	K-12	Diff.	%
2018-19	5438	0	0.0%
2019-20	5339	-99	-1.8%
2020-21	5248	-91	-1.7%
2021-22	5157	-91	-1.7%
2022-23	5046	-111	-2.2%
2023-24	4955	-91	-1.8%
Change		-483	-8.9%

*Projections should be updated annually to reflect changes in in/out-migration of families, real estate sales, residential construction, births, and similar factors.

Westport, CT Birth-to-Kindergarten Relationship



39 Years of Westport's Birth-to-Kindergarten Experience + 2019-20 Forecast

Birth Year	Westport Births	Kind. Year	# in Kind.	Net Move-in's	Birth-K Ratio	Birth Year	Westport Births	Kind. Year	# in Kind.	Net Move-in's	Birth-K Ratio
1975	163	1980-81	169	6	1.04	1995	366	2000-01	428	62	1.17
1976	137	1981-82	169	32	1.23	1996	357	2001-02	418	61	1.17
1977	156	1982-83	138	-18	0.88	1997	326	2002-03	385	59	1.18
1978	148	1983-84	139	-9	0.94	1998	309	2003-04	369	60	1.19
1979	162	1984-85	150	-12	0.93	1999	314	2004-05	375	61	1.19
1980	163	1985-86	191	28	1.17	2000	339	2005-06	415	76	1.22
1981	169	1986-87	180	11	1.07	2001	284	2006-07	380	96	1.34
1982	141	1987-88	167	26	1.18	2002	300	2007-08	370	70	1.23
1983	171	1988-89	205	34	1.2	2003	306	2008-09	408	102	1.33
1984	204	1989-90	254	50	1.25	2004	264	2009-10	377	113	1.43
1985	197	1990-91	241	44	1.22	2005	265	2010-11	393	128	1.48
1986	223	1991-92	293	70	1.31	2006	230	2011-12	356	126	1.55
1987	263	1992-93	309	46	1.17	2007	194	2012-13	364	170	1.88
1988	249	1993-94	318	69	1.28	2008	221	2013-14	364	143	1.65
1989	270	1994-95	350	80	1.3	2009	168	2014-15	343	175	2.04
1990	284	1995-96	391	107	1.38	2010	192	2015-16	346	154	1.80
1991	276	1996-97	402	126	1.46	2011	176	2016-17	327	151	1.86
1992	290	1997-98	390	100	1.34	2012	190	2017-18	331	141	1.74
1993	357	1998-99	431	74	1.21	2013	172	2018-19	346	174	2.01
1994	299	1999-00	411	112	1.37	2014	175	2019-20	327	152	1.87

Net Move-in's of 100 or over in red

Westport, CT Additional Data

Building Permits Issued		
Year	Single-Family	Multi-Units
2005	114	0
2014	109 + 90 demol.	54
2015	78 + 104 demol.	12
2016	66 + 68 demol.	0
2017	66 + 76 demol.	58 Studios+36 1BR
2018	42 + 40 demol.*	12 TH 2BR + 16 apts**

Enrollment History		
Year	Career-Tech 9-12 Total	Non-Public K-12 Total
2005-06	n/a	412
2014-15	n/a	481
2015-16	n/a	n/a
2016-17	n/a	437
2017-18	n/a	470
2018-19	n/a	442

Source: HUD and Building Department

* 2018 to Sept. 30

** 12 2BR town houses + 16 apts = 6 studio, 8 1BR, 2 2BR

Residents in Non-Public Independent and Parochial Schools (General Education)														
Enrollments as of Oct. 1	K	1	2	3	4	5	6	7	8	9	10	11	12	K-12 TOTAL
	15	16	13	27	25	39	40	39	47	57	53	32	39	442

Note = 162 Greens Farms Academy, 74 Pierrepont School, 60 Hopkins School, 44 Fairfield Country Day School, 19 Fairfield College Prep School, 18 The Unquowa School, 65 in 9 others

K-12 Home-Schooled Students	
2018	1

K-12 Residents "Choiced-out" or in Charter or Magnet Schools	
2018	n/a

K-12 Special Education Outplaced Students	
2018	30

K-12 Choiced-In, Tuitioned-In, & Other Non-Residents (included in overall count)	
2018	30 *

* Tuitioned-in children of WPS staff

The above data were used to assist in the preparation of the enrollment projections. If additional demographic work is needed, please contact our office.

K-12 Students in Non-Public Schools

Town - DRG	Non-Public
Greenwich - B	26.8%
New Canaan - A	18.9%
Woodbridge - B	16.6%
Darien - A	13.9%
Fairfield - B	12.6%
Cheshire - B	11.0%
Madison - B	10.0%

Town - DRG	Non-Public
Westport - A	10.0%
Newtown - B	9.9%
Simsbury - B	9.7%
West Hartford - B	9.7%
Ridgefield - A	9.2%
Weston - A	9.2%

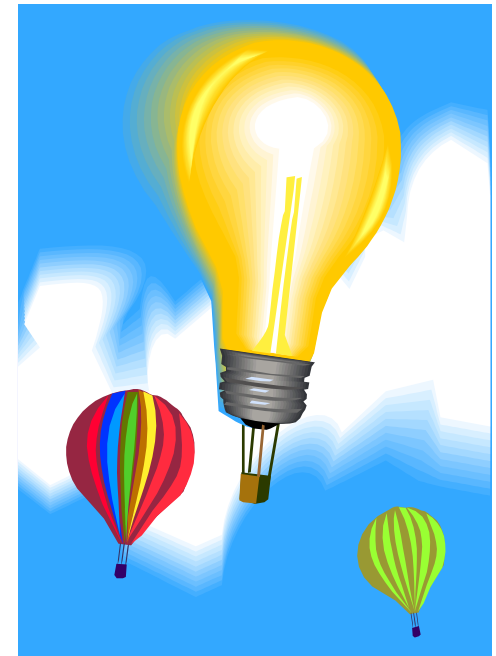
Source: CT SDE "Reported Non-Public School Enrollment by Resident Town" 2010-11 (most recent data available)

DRG = "District Reference Group"

K-12 Public School Students per 10 Dwellings: Westport 5.4; CT 3.7 (2010 Census)

REACTIONS?

QUESTIONS ?



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WESTPORT PUBLIC SCHOOLS
BUDGET CALENDAR FOR FISCAL YEAR 2019-2020
(DRAFT - MEETING DATES TO BE VERIFIED)

October 4, 2018	Superintendent holds budget discussion with Principals and distributes forms Administrators (BMS/LMC at 3:30 Leadership meeting)
Oct/Nov 2018	Administrators work with staff to develop budget plan(s)
October 26, 2018	Administrators submit budget plans, Pentamation input and required forms to the Chief Financial Officer. Request Narrative from Administrators
November 5, 6, & 7, 2018	Superintendent and CO Administrators meet with Cost Center Administrators to review budget requests (Agenda in Handbook)
December 3, 2018	Board of Ed meets with Board of Finance and RTM Education and Finance Chairs for preliminary budget discussions, including major budget assumptions (such as enrollment, capital projects etc.)
January 7, 2019	Board of Education (Regular Meeting) - Budget Discussions <ul style="list-style-type: none"> • Invitees include: Board of Finance; RTM Education and Finance Committee Chairs; and Health and Medical Insurance Consultant (For discussion of health and medical insurance) for Discussion of Health Insurance and Capital Projects
January 18, 2019	Superintendent's Proposed Budget distributed to Board of Education
January 22, 2019	Board of Education Meeting - Superintendent presents Executive Summary of Superintendent's Proposed 2019-2020 Education Budget All administrators attend
January 25, 2019	Board of Education Meeting - Budget Discussions (all day meeting beginning 8:30 am) Auditorium, Westport Town Hall
January 28, 2019	Board of Education (Regular Meeting) - Budget Discussions
February 4, 2019	Board of Education (Regular Meeting) - Board Approves Budget Submission
*February 5, 2019	Board of Education, (Special Meeting - Snow Date) - Board Approves Budget Submission
February 14, 2019	Board of Education Submits Budget Request to Town of Westport
March 2019	Board of Finance Meeting <ul style="list-style-type: none"> • Budget Workshops (<i>dates determined by BOF</i>) • Acts on Board of Education Budget (<i>dates determined by BOF</i>) All administrators attend
April 2019	Representative Town Meeting (RTM) - Budget Workshops with Sub-Committees (<i>dates determined by RTM</i>) April 15-19 Spring Recess
May 2019	Representative Town Meeting (RTM) - Adopts Budget (<i>dates determined by RTM</i>) All administrators attend
May/June 2019	Board of Education (Regular Meetings) - Adopts 2019-2020 Budget

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Turner Building Science & Design, LLC

75 South Street Lyndonville, VT 05851 t: 802.626.8233 turnerbuildingscience.com

November 12, 2018

Mr. Theodore Hunyadi
Westport Public Schools - Facilities
One Canal Street
Westport, CT 06880

thunyadi@westportps.org
/cataudo@westportps.org

Dear Mr. Hunyadi:

In order to provide you with information at the earliest possible time we have included herein our recommendations that are a result of our site visit in October. In addition, we have also included some recommendations with respect to air quality and mitigation control schemes that are focused on reoccupying the building. These recommendations will be part of our final report scheduled for release this week.

Recommendations:

1. Re grade site to provide more robust pitch of the site finished grade away from perimeter of building.
2. Provide means to dehumidify the occupied environment in the classroom spaces, and other occupied spaces.
 - a. A separate Dedicated outdoor air system (DOAS) could be added to existing UV's, but would have major effects to the aesthetics of the facility.
 - b. The existing roof top units (RTU's) could also be retrofitted with a dehumidifying DOAS.
 - c. A new mechanical HVAC system(s) for the classrooms may be a better solution with respect to overall controllability, maintenance, effective humidity control, and aesthetics. However, the building may not easily lend itself to installation of ductwork and will require engineering services to implement.
 - d. If UVs are to be considered for reuse then modify the OA intake louvers and associated plenums to raise the air intakes 12 to 18 inches above finished grade.
3. Evaluate existing wall structures, consider disassembly of wall assemblies to verify wall assembly components and to determine water resistive functions of assemblies. (We understand this task has been completed, however we have not seen any results of the disassembly activities.

Westport recommendations.docx tbs
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4. Additionally, reported odors that may originate within the walls may require additional evaluation with respect to mold growth. Additional work to mitigate and repair the walls may be required.
5. Complete dew point calculations of proposed replacement/ repaired wall assemblies. The determine the best arrangement of wall components to minimize condensation opportunities with in the wall structure.

Temporary RE-Occupancy of Building

In addition, if re-occupancy is being considered the following are recommendations to provide temporary repairs and modifications to the existing HVAC systems:

6. Reset controls to provide recommended ventilation air to occupied spaces.
7. Reset controls for occupied /unoccupied cycle.
8. Reset Economizer cooling control.
9. Provide temporary water dams or drainage trenches to divert rain water and other ground water away from building perimeter.
10. Provide dehumidification of occupied spaces. Note. Temporary systems will require additional heating of the air stream being delivered to the occupied classrooms to avoid depressed space temperatures and cold drafty conditions. RTUs may have the ability to heat air provided by a DOAS with dehumidification to meet acceptable occupied space temperatures.
11. Provide temporary water tight OA intake extensions to raise the OA intake louvers feeding the classroom UV's 12 to 18" above the finished grade.
12. Clean all UV's. Remove any debris found within the UV's and the OA plenums that serve the UV's. Clean drip pans, interior sides of cabinets and plenums, and coils. Provide new filters, and replace any moldy liners.
13. Clean all RTU's. Remove any debris found within the RTU's. Clean drip pans, interior sides of cabinets and plenums, and coils. Provide new filters, and replace any moldy liners.
14. Temporarily provide means to positively pressurize the existing spaces (5 to 8 Pascals) with respect to the outside to minimize the migration of odors originating in some wall sections into the occupied spaces. The amount of outdoor air being introduced into the space via the RTU's and UV's could be increased to provide the required pressurization or a separate DOAS could be added to the current HVAC system. **NOTE:** The operation of the HVAC system when providing additional OA will be noticeably more expensive



and is recommended only as a temporary system. Until the wall odors can be mitigated.
See recommendation #3 above for initial work to address the wall odor issue.

15. Repair all roof leaks and flashing failures.

Turner Building Science & Design, LLC appreciates the opportunity to offer our technical expertise in evaluating the air quality within the Coleytown Middle School. Please contact our offices either in Vermont or Maine with any follow-up questions regarding the nature of these recommendations. You can reach Jeff Prebble in the Maine office at (207) 583-4571, ext. 318 or Frederick McKnight in our Vermont office at (802) 684-2134.

Sincerely,

TURNER BUILDING SCIENCE & DESIGN, LLC

Jeff Preble, BEC&P
Senior Project Designer Mechanical


Frederick T. McKnight, P.E., LEED® AP, CxA
Senior Vice President of Building Science



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INTEROFFICE MEMORANDUM

TO: DR. COLLEEN PALMER
SUPERINTENDENT

FROM: ELIO LONGO 
CHIEF FINANCIAL OFFICER

SUBJECT: SEPTEMBER QUARTERLY REPORT

DATE: NOVEMBER 2, 2018

CC: P. CROSS, BUDGET FILE

Attached is the September Quarterly Report (1Q) for the 2018-19 fiscal year which reflects a potential fund balance adjusted shortfall of (\$444,706). The potential fund balance shortfall is NET \$814,674 of CMS remediation work as of 09/30/18. *The adjusted shortfall assumes that the Town of Westport will reimburse the Board of Education for the total expenses incurred related to the CMS remediation work.* The adjusted fund balance shortfall represents a (0.38%) budget variation to the \$116,173,800 Board of Education Adopted 2018-2019 Budget.

The projected adjusted negative fund balance can mainly be attributed to the projected shortfall in Account 210 – Health Insurance in the amount of (\$403,359). Most of the health insurance projected shortfall stems from the first two months of the fiscal year a time when the District remained self-insured.

You will note that we have completed 3 of the 12 months of the fiscal year with nine months of expenditures left in the year. *This means that many of our expenditure projections continue as preliminary.* The differences between the “Adopted Budget” column and the “Adjusted Budget” column reflect the administrative transfers made within each “line item” of the budget as the year has progressed and specific expenditures have been modified. The “Estimated Adjustments” column reflects projected expenditures to June 30, 2019 that were not encumbered as of September 30; some indicative of market forces that have changed since the time the budget was prepared.

We encumber salaries for all full time employees and expenditures for anticipated purchases. Those encumbrances and expenditures account for 94.2% of the total budget. Actual expenditures made to date are 19.1% of total budget with encumbrances representing 75.1% of total budget. The remaining 6.9% of the budget projection represents my best estimate of unencumbered expenditures to be made during the nine months remaining in the fiscal year.

The greatest unknowns at this time are the projected substitute and overtime costs (objects 150 – 156) through the end of the year. It is too early to trend other salary expenditures as only one school month is captured in the 1Q report. Additionally, these accounts have the highest rate of volatility since staff attendance, workers compensation injuries, overtime, illness, and pregnancy cannot be definitively estimated.

The cost of heating fuel (natural gas & oil) and electricity is still an unknown since we have not entered the heating season. We have taken steps to mitigate short-term volatility by purchasing

electricity and leveraging via a consortium purchase (Towns and BOEs). While electricity generation rates are fixed to January 2020 the delivery charges remain subject to market conditions. We will continue to closely monitor all utility accounts as we enter the 2018-19 heating season.

In Total Purchased Services (Object codes 300 – 332) I am projecting an end-of-year shortfall in the amount of (\$95,899), however (\$31,850) of the total amount is related to the CMS remediation efforts for architecture and forensic hygienist services.

In Other Purchased Services (Object codes 510 – 580) I am projecting an end-of-year shortfall in the amount of (\$200,965). The largest variance since budget adoption is the number of special education outplacements with rising tuition costs.

Listed below is a summary of the Line Item projected balances:

LINE ITEM	PROJECTED BALANCE
Total Salaries	\$196,721
Total Benefits	(\$375,299)
Total Purchased Services	(\$95,899)
Total Property Services	(\$752,483)
Total Other Purchased Services	(\$200,965)
Total Supplies and Materials	(\$21,475)
Total Equipment	(\$9,980)
Total Other	-
Projected Balance (Deficit), Gross	(\$1,259,380)
CMS Remediation Work (1Q)	<u>\$814,674</u>
Projected Balance (Deficit), NET	(\$444,706)

I welcome the opportunity to review this projection with you.

WESTPORT PUBLIC SCHOOLS
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2015-2016 Year-End Expense	2016-2017 Year-End Expense	2017-2018 Year-End Expense	Object Code	Descriptions	2018-2019 ADOPTED BUDGET	2018-2019 ADJUSTED BUDGET	BUDGET ADJUSTMENT	2018-2019 ENCUMBERED TO DATE	2018-2019 EXPENDED TO DATE	YTD %	ESTIMATED ADJUSTMENTS	PROJECTED TO EDY	BALANCE AVAIJABLE	Balance Available %
5,123,525	5,357,442	5,317,348	100	Certified Administrators	5,444,607	5,444,607	-	4,190,910	1,132,746	21%	120,951	5,444,607	-	0.0%
1,718,389	1,769,108	1,875,276	101	Directors	2,060,874	2,060,874	-	1,534,817	367,896	18%	132,501	2,035,214	25,660	1.2%
21,947,230	22,408,703	22,846,979	102	Reg Ed Teachers	22,968,301	22,968,301	-	21,079,743	2,033,573	9%	-	23,113,316	(145,015)	-0.6%
11,461,883	11,649,873	11,628,676	103	Special Area Teachers	11,989,101	11,989,101	-	10,904,777	1,054,570	9%	-	11,959,347	29,754	0.2%
3,784,443	4,189,360	4,293,239	104	Support Teachers	4,439,530	4,439,530	-	3,999,112	382,579	9%	-	4,381,691	57,839	1.3%
146,684	138,704	79,535	105	Curr/Instr Resource	180,698	180,698	-	84,479	7,680	4%	-	92,159	88,539	49.0%
816,856	916,666	910,798	107	Library/Media Teachers	930,397	930,397	-	846,252	84,145	9%	-	930,397	-	0.0%
1,375,320	1,455,550	1,463,683	108	Guidance	1,488,072	1,488,072	-	1,322,058	167,787	11%	-	1,489,845	(1,773)	-0.1%
4,352,237	4,549,144	4,554,832	109	Special Ed Teachers	4,802,536	4,802,536	-	4,082,774	530,353	11%	-	4,613,127	189,409	3.9%
1,633,519	1,618,793	1,613,902	110	Psychologists	1,705,267	1,705,267	-	1,454,985	152,932	9%	29,857	1,637,773	67,494	4.0%
287,256	255,882	226,362	113	Social Workers	247,897	247,897	-	214,405	20,639	8%	-	235,044	12,853	5.2%
1,286,630	1,342,906	1,307,615	114	Speech/Hearing Therapists	1,433,661	1,433,661	-	1,247,059	157,372	11%	7,500	1,411,931	21,730	1.5%
140,846	116,329	143,903	115	Staff Dev/Leadership	115,609	115,609	-	89,862	8,853	8%	16,894	115,609	-	0.0%
660,281	666,363	661,124	116	Extra-Curricular	714,904	714,904	-	-	-	0%	714,904	714,904	-	0.0%
543,223	569,512	612,237	118	Coaches-Intrmra/Intrschlstic	638,429	638,429	-	-	-	0%	638,429	638,429	-	0.0%
189,423	129,218	112,507	119	Curriculum Work/Other	167,938	167,938	-	-	44,659	27%	123,279	167,938	-	0.0%
\$ 55,467,744	\$ 57,133,554	\$ 57,648,017		Sub-Total Certified Salaries	\$ 59,327,820	\$ 59,327,820	\$ -	\$ 51,051,233	\$ 6,145,783		\$ 1,784,316	\$ 58,981,331	346,489	0.6%
100.0%	3.0%	0.9%			2.9%	2.9%		86.0%	10.4%		3.0%	99.4%	0.6%	
1,391,477	1,277,138	1,254,533	120	Support Supervisors	1,330,436	1,330,436	-	952,084	295,539	22%	82,813	1,330,436	-	0.0%
2,459,950	2,537,172	2,535,495	121	Secretaries	2,602,071	2,602,071	-	1,964,729	587,985	23%	-	2,552,714	49,356	1.9%
1,854,620	1,847,587	1,789,074	122	Paraprofessionals	1,811,654	1,811,654	-	1,652,476	168,084	9%	-	1,820,560	(8,906)	-0.5%
2,500,622	2,707,700	2,750,902	123	Sped Paraprofessionals	2,891,335	2,891,335	-	2,572,884	357,475	12%	-	2,930,359	(39,024)	-1.3%
2,716,638	2,748,852	2,687,981	124	Custodians	2,706,541	2,706,541	-	2,173,651	659,934	24%	(127,044)	2,706,541	-	0.0%
564,720	529,560	594,233	125	Maintainers	606,569	606,569	-	466,592	143,828	24%	-	610,420	(3,851)	-0.6%
858,574	910,681	893,629	126	Nurses	913,400	913,400	-	749,589	96,586	11%	67,225	913,400	-	0.0%
250,962	253,524	260,967	127	Nurses Aides	270,624	270,624	-	240,910	24,761	9%	-	265,671	4,953	1.8%
553,531	571,660	566,911	128	Technology Assistants	594,161	594,161	-	369,320	124,789	21%	100,052	594,161	-	0.0%
205,928	293,164	296,453	129	Security Aides	308,737	308,737	-	277,430	30,721	10%	586	308,737	0	0.0%
232,492	241,574	246,584	130	Bus Monitors	245,000	245,000	-	-	16,688	7%	228,312	245,000	-	0.0%
226,526	245,277	240,183	131	Athletics	226,238	226,238	-	175,728	15,574	7%	34,936	226,238	-	0.0%
146,001	142,160	145,777	133	Other	148,901	148,901	-	118,372	15,686	11%	6,374	140,432	8,469	5.7%
561,861	594,923	612,129	135	Occupational Therapists	666,815	666,815	-	592,287	85,293	13%	-	677,580	(10,765)	-1.6%
170,394	176,085	180,001	136	Physical Therapists	185,629	185,629	-	158,131	23,426	13%	4,072	185,629	-	0.0%
17,401	21,993	22,071	140	Adult Ed Mandated	25,000	25,000	-	-	-	0%	-25,000	25,000	-	0.0%
\$ 14,711,797	\$ 15,099,052	\$ 15,076,923		Sub-Total Non-Certified Salaries	\$ 15,533,111	\$ 15,533,111	\$ -	\$ 12,464,183	\$ 2,646,370		\$ 422,326	\$ 15,532,879	232	0.0%
100.0%	2.6%	-0.1%			3.0%	3.0%		80.2%	17.0%		2.7%	100.0%	0.0%	
187,191	171,210	266,732	150	Perm Cert Subs	470,000	470,000	-	302,750	12,050	3%	155,200	470,000	-	0.0%
213,519	199,407	174,810	151	Daily Cert Subs	177,400	177,400	-	17,200	2,656	1%	157,544	177,400	-	0.0%

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2015-2016 Year-End Expense	2016-2017 Year-End Expense	2017-2018 Year-End Expense	Object Code	Descriptions	2018-2019 ADOPTED BUDGET	2018-2019 ADJUSTED BUDGET	BUDGET ADJUSTMENT	2018-2019 ENCUMBERED TO DATE	2018-2019 EXPENDED TO-DATE	YTD %	ESTIMATED ADJUSTMENTS	PROJECTED TO EOY	BALANCE AVAILABLE	Balance Available %
45,634	36,834	35,945	152	Staff Training Cert Subs	50,000	50,000	-	-	-	0%	50,000	50,000	-	0.0%
47,945	50,361	55,757	153	PPT Cert Subs	50,000	50,000	-	-	1,350	3%	48,650	50,000	-	0.0%
759,758	711,789	854,334	154	Long Term Subs	700,000	700,000	-	135,107	9,491	1%	705,402	850,000	(150,000)	-21.4%
216,713	267,253	245,870	155	Non-Cert Subs	215,000	215,000	-	19,553	25,093	12%	170,354	215,000	-	0.0%
412,140	473,855	480,645	156	Overtime	375,000	375,000	-	-	188,672	50%	186,328	375,000	-	0.0%
\$ 1,882,900	\$ 1,910,709	\$ 2,114,093		Sub-Total Other Salaries	\$ 2,037,400	\$ 2,037,400	\$ -	\$ 474,609	\$ 239,312		\$ 1,473,479	\$ 2,187,400	(150,000)	-7.4%
100.0%	1.5%	10.6%			-3.6%	-3.6%		23.3%	11.7%		72.3%	107.4%	-7.4%	
\$ 72,062,440	\$ 74,143,314	\$ 74,839,033		TOTAL SALARIES	\$ 76,898,331	\$ 76,898,331	\$ -	\$ 63,990,026	\$ 9,031,464		\$ 3,680,120	\$ 76,701,610	196,721	0.3%
100.0%	2.9%	0.9%			2.8%	2.8%		83.2%	11.7%		4.8%	99.7%	0.3%	
14,247,493	12,956,551	14,145,247	210	Health Insurance	15,203,452	15,203,452	-	10,700,602	4,502,850	0%	403,359	15,606,811	(403,359)	-2.7%
288,098	317,898	336,046	211	Group Life Insurance	320,000	320,000	-	207,043	112,957	0%	-	320,000	-	0.0%
47,000	43,345	45,730	212	Teacher Child Care (WEA)	43,000	43,000	-	-	SOD	1%	42,500	43,000	-	0.0%
43,500	42,040	42,335	213	Health Insurance Waiver	45,000	45,000	-	28,000	-	0%	17,000	45,000	-	0.0%
1,962,571	2,016,354	2,081,337	220	FICA/Medicare	2,187,646	2,187,646	-	1,718,455	298,923	14%	170,267	2,187,646	-	0.0%
20,840	28,634	20,316	240	Course Reimbursement	50,000	50,000	-	-	6,705	13%	43,295	50,000	-	0.0%
87,866	24,449	42,623	250	Unemployment Compensation	55,000	55,000	-	40,720	7,187	13%	7,093	55,000	-	0.0%
568,206	547,396	444,343	260	Workers Compensation	423,212	423,212	-	207,362	167,298	40%	20,492	395,152	28,060	6.6%
39,355	35,020	36,697	287	Uniform Allowance	45,000	45,000	-	21,785	11,515	26%	11,700	45,000	-	0.0%
23,691	21,923	35,165	290	Other Employee Benefits	42,000	42,000	-	11,376	22,597	54%	8,027	42,000	-	0.0%
\$ 17,328,620	\$ 16,033,609	\$ 17,229,838		TOTAL BENEFITS	\$ 18,414,310	\$ 18,414,310	\$ -	\$ 12,935,343	\$ 5,130,533		\$ 723,733	\$ 18,789,609	(375,299)	-2.0%
100.0%	-7.5%	7.5%			6.9%	6.9%		70.2%	27.9%		3.9%	102.0%	-2.0%	
89,522	121,001	71,652	320	Home Bound	80,000	80,000	-	-	13,062	16%	66,938	80,000	-	0.0%
41,118	20,178	6,188	321	Gifted Activities	25,000	25,000	-	365	120	5%	23,435	25,000	-	0.0%
47,610	68,700	-	322	Educational Interns	-	-	-	-	-	0%	-	-	-	0.0%
362,913	437,591	622,986	323	Instr Program Improvements	531,879	531,879	-	263,201	100,537	19%	168,142	531,879	-	0.0%
15,587	11,092	6,827	324	Pupil Services	16,000	16,000	-	425	2,907	18%	12,668	16,000	-	0.0%
164,415	196,439	239,971	325	PPT Consultations	255,350	279,350	24,000	196,820	71,310	26%	11,220	279,350	-	0.0%
85,066	102,500	128,481	327	Student Evaluations-Outside	150,000	126,000	(24,000)	31,013	1,157	1%	93,830	126,000	-	0.0%
22,709	26,839	19,176	328	Medical Advisors	38,000	38,000	-	14,550	450	10%	23,000	38,000	-	0.0%
293,353	329,599	516,831	330	Other Prof/Tech Services	504,470	504,470	-	287,819	40,461	50%	208,040	536,320	(31,850)	-6.3%
348,761	371,748	373,441	331	Legal/Negotiations	360,000	360,000	-	354,707	69,342	19%	-	424,049	(64,049)	-17.8%
\$ 1,471,055	\$ 1,685,687	\$ 1,985,555		TOTAL PURCHASED SERVICES	\$ 1,960,699	\$ 1,960,699	\$ -	\$ 1,148,900	\$ 300,426		\$ 601,212	\$ 2,056,598	(95,899)	-4.9%
100.0%	14.6%	17.8%			-1.3%	-1.3%		58.6%	15.3%		31.0%	104.9%	4.9%	
97,890	90,839	97,395	411	Water/Sewer	97,105	97,105	-	71,458	25,592	26%	55	97,105	-	0.0%
2,058,317	1,971,458	1,702,294	413	Electricity	1,923,909	1,923,909	-	1,295,655	533,836	28%	94,418	1,923,909	-	0.0%
947,428	745,332	933,868	414	Natural Gas	869,400	869,400	-	765,067	55,427	6%	48,906	869,400	-	0.0%

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2015-2016 Year-End Expense	2016-2017 Year-End Expense	2017-2018 Year-End Expense	Object Code	Descriptions	2018-2019 ADOPTED BUDGET	2018-2019 ADJUSTED BUDGET	BUDGET ADJUSTMENT	2018-2019 ENCUMBERED TO DATE	2018-2019 EXPENDED TO DATE	YTD %	ESTIMATED ADJUSTMENTS	PROJECTED TO EOY	BALANCE AVAILABLE	Balance Available %
12,062	13,196	14,374	415	Heating Oil	13,500	13,500		10,396	1,604	12%	1,500	13,500		0.0%
449,416	557,524	529,616	421	Contracted Maintenance	577,155	577,155		204,269	289,172	50%	83,715	577,155		0.0%
472,140	544,024	799,952	431	Building Maintenance	393,445	393,445		88,400	772,333	196%	275,295	1,136,028	(742,583)	-188.7%
214,830	315,436	260,050	432	Grounds Maintenance	299,887	296,087	(3,800)	90,900	84,744	29%	120,443	296,087		0.0%
67,596	87,353	99,235	433	Repair Equip (Instructional)	101,400	101,400		48,577	16,385	16%	39,639	104,600	(3,200)	-3.2%
59,180	35,536	69,974	434	Repair Equip (Non-Instructional)	138,000	138,000			13,425	10%	124,575	138,000		0.0%
55,511	314,886	352,420	435	Building Projects	148,794	151,994	3,200		68,652	45%	83,342	151,994		0.0%
55,778	228,432	299,055	436	Grounds Projects	30,000	30,000			30,000	0%	30,000	30,000		0.0%
441,008	626,838	205,670	437	Restore/Prevent Maintenance	219,675	220,275	600	14,475	58,574	27%	147,226	220,275		0.0%
170,845	161,462	171,410	440	Equip Rentals & Copiers	166,139	166,139		147,212	20,041	12%		167,253	(1,114)	-0.7%
41,599	44,164	45,684	441	Building Rental	47,283	47,283		31,568	15,715	33%		47,283		0.0%
8,852	6,535	8,238	450	Gas/Travel Maintenance	8,500	8,500		6,687	1,813	21%		8,500		0.0%
245,173	194,453	194,871	451	Custodial Supplies	260,000	260,000		200,000	43,550	17%	16,450	260,000		0.0%
278,649	267,611	186,451	452	Maintenance Supplies	265,800	265,800		700	55,340	21%	215,346	271,386	(5,586)	-2.1%
91,935	102,515	106,362	490	School Security	102,000	102,000		4,646	61,223	60%	36,131	102,000		0.0%
\$ 5,768,207	\$ 6,307,594	\$ 6,076,919		TOTAL PROPERTY SERVICES	\$ 5,661,992	\$ 5,661,992	\$	\$ 2,980,009	\$ 2,117,426		\$ 1,317,040	\$ 6,414.475	(752,483)	-13.3%
100.0%	9.4%	-3.7%			-6.8%	-6.8%		52.6%	37.4%		23.3%	113.3%	-13.3%	
3,317,099	3,584,711	3,837,571	510	Transportation - Regular	3,654,182	3,654,182		1,851,133	1,795,333	49%	7,715	3,654,182		0.0%
734,356	788,293	924,562	511	Trans-Spec Ed-Internal	913,194	913,194		452,567	412,567	45%	48,061	913,194		0.0%
163,391	182,149	106,736	512	Trans-Spec Ed-Public	150,730	150,730		11,880		0%	138,850	150,730		0.0%
330,884	352,591	304,891	513	Trans-Spec Ed-Private	332,837	332,837		9,393	39,708	12%	283,736	332,837		0.0%
35,945	37,539	39,629	516	Trans-Field Trips	46,742	46,742		12,747	1,561	3%	32,434	46,742		0.0%
173,175	157,350	220,077	517	Gasoline-Buses	238,750	238,750		90,265	14,735	6%	133,750	238,750		0.0%
185,491	146,958	162,255	520	Property Insurance	171,071	171,182	111	93,963	77,219	45%		171,182		0.0%
15,573	10,489	10,405	521	Flood Insurance	10,405	10,405			10,405	0%	10,405	10,405		0.0%
308,026	336,798	338,796	523	liability Insurance	313,991	327,790	13,799	102,613	227,173	69%		329,786	(1,996)	-0.6%
104,410	109,106	145,483	529	Athletic Insurance	160,031	146,121	(13,910)		146,121	100%		146,121		0.0%
424,940	479,644	367,000	530	Communication Systems	435,600	435,600		247,669	126,056	29%	61,875	435,600		0.0%
42,263	36,348	34,118	535	Postage	40,000	40,000		26,674	6,825	17%	6,501	40,000		0.0%
48,783	21,307	21,497	540	Advertising	40,000	40,000		10,119	926	2%	28,955	40,000		0.0%
31,172	25,867	27,530	550	Printing	36,340	36,340		4,977	4,738	13%	26,625	36,340		0.0%
1,513,287	2,003,856	2,218,944	560	Tuition-Public	1,984,000	1,984,000		2,041,947	753,485	38%	(655,477)	2,139,955	(155,955)	-7.9%
46,521	39,019	35,714	563	Tuition-Court & Agency Placed				97,911	9,948	0%	(67,004)	40,856	(40,856)	0.0%
29,324			565	Tuition-Alternative Ed						0%				0.0%
501,518	571,136	633,506	567	Tuition-Litigation	475,000	475,000		168,500	184,915	39%	121,585	475,000		0.0%
20,000	11,555	17,523	569	Tuition-Summer Programs	20,000	20,000			22,158	111%		22,158	(2,158)	-10.8%
55,881	36,871	40,323	580	Staff Travel/Mileage	59,400	59,400		30,600	6,232	10%	22,568	59,400		0.0%
\$ 8,082,039	\$ 8,931,586	\$ 9,486,559		TOTAL OTHER PURCH SERVICES	\$ 9,082,273	\$ 9,082,273	\$	\$ 5,252,957	\$ 3,829,701		\$ 200,580	\$ 9,283,238	(200,965)	-2.2%
100.0	10.5%	6.2%			-4.30	-4.3%		57.8%	42.2%		2.2%11	102.2%11	-2.2%1	

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2015-2016 Year-End Expense	2016-2017 Year-End Expense	2017-2018 Year-End Expense	Object Code	Descriptions	2018-2019 ADOPTED BUDGET	2018-2019 ADJUSTED BUDGET	BUDGET ADJUSTMENT	2018-2019 ENCUMBERED TO DATE	2018-2019 EXPENDED TO DATE	YTD %	ESTIMATED ADJUSTMENTS	PROJECTED TO EOY	BALANCE AVAILABLE	Balance Available %
913,069	926,363	908,826	611	Supplies-Instructional	910,382	917,768	7,386	181,794	45,0684	49%	306,765	939,243	(21,475)	-2.3%
645,706	681,001	867,583	612	Software	800,262	800,262		60,030	588,857	74%	151,375	800,262	.	0.0%
170,135	156,539	155,616	613	Tech Supplies	151,925	151,925		14,724	3,121	2%	134,081	151,925	.	0.0%
36,924	37,260	39,616	615	Graduation Expenses	38,856	38,856				0%	38,856	38,856	.	0.0%
633,636	673,153	409,360	641	Textbooks	388,172	381,553	(6,619)	52,789	131,230	34%	197,534	381,553	.	0.0%
118,422	115,487	120,037	642	Library Books & Periodicals	114,757	113,990	(767)	35,405	26,970	24%	51,615	113,990	.	0.0%
14,856	15,750	12,559	643	A/V Materials	17,401	17,401		1,341		0%	16,060	17,401	.	0.0%
156,056	162,409	165,423	690	Non Instructional Supplies	170,870	170,870		64,341	39,270	23%	67,259	170,870	.	0.0%
27,496	19,044	19,269	691	Health Supplies	21,000	21,000		2,901	3,065	15%	15,034	21,000	.	0.0%
\$ 2,716,299	\$ 2,787,006	\$ 2,698,111		TOTAL SUPPLIES AND MTLs.	\$ 2,611,111	\$ 2,613,625	\$ -	\$ 413,325	\$ 1243,197		\$ 978,579	\$ 2,635,100	(21,475)	-0.8%
100.0%	2.6j	-3.2j			-3.1%	-3.1%		15.8%	47.6%		37.4%	100.8%	-0.8%	
109,522	85,358	40,094	731	Equip-New Instructional	37,931	37,931		1,630	6,597	17%	29,704	37,931	.	0.0%
285,141	9,477	123,442	732	Equip-New Non Instructional	31,000	31,000		16,057		0%	14,943	31,000	.	0.0%
150,279	69,530	110,113	733	Equip-Replace Instructional	44,583	44,583		41,300		0%	9,233	50,533	(5,950)	-13.3%
82,622	20,540	39,015	734	Equip-Replace Non Instructional	25,000	25,000		2,726		0%	25,000	27,726	(2,726)	-10.9%
122,380	247,426	52,546	735	Furniture	130,863	130,863		12,023	28,259	!!	91,885	132,167	(1,304)	-1.0%
1,034,670	998,464	751,531	736	Tech Equip-Instructional	703,881	703,881		57,410	347,519	IR%	298,953	703,881	.	0.0%
18,151	40,988	44,871	737	Tech Equip-Non Instructional	32,723	32,723		16,528	6,021		10,174	32,723	.	0.0%
\$ 1,802,765	\$ 1,471,782	\$ 1,161,611		TOTAL EQUIPMENT	\$ 1,005,981	\$ 1,005,981	\$ -	\$ 147,673	\$ 388,395		\$ 479,893	\$ 1,015,961	(9,980)	-1.0%
100.0%	-18.4%	-21.1%			-13.4%	-13.4		14.7%	38.6%		47.7%	101.0%	-1.0%	
80,833	86,472	88,751	810	Dues & Fees	100,217	100,217		7,340	66,729	67%	26,148	100,217	.	0.0%
29,950	31,743	28,965	811	Student Act & Awards	29,398	29,398		18,191	659	2%	10,548	29,398	.	0.0%
395,590	412,017	380,622	812	Student Athletics	406,974	406,974		333,898	56,308	14%	16,769	406,974	.	0.0%
\$ 506,373	\$ 530,233	\$ 498,338		TOTAL OTHER	\$ 536,589	\$ 536,589	\$ -	\$ 359,428	\$ 114,111		\$ 534,655	\$ 536,589	.	0.0%
100.0%	4.7%	-6.0%			7.7%	7.7%		67.0%	23.1%		10.0%	100.0%	0.0%	
\$ 109,737	\$ 111,890,812	\$ 113,976,141		GRAND TOTAL	\$ 116,173,800	\$ 116,173,801	\$ -	\$ 87,227,661	\$ 22,164,838		\$ 8,040,681	\$ 117,433,180	(1,259,380)	-1.08%
100.	2.0o/	1.5o/			1.9%	1.9%		75.1%	19.1%		6.9%	101.08%	-1.08%	

CMS Remediation Work (as of 1Q)			
BOE	BOF	RTM	Amount
Approved	Approved	Pending	400,000
Approved	Pending	Pending	284,568
Pending	Pending	Pending	130,106
			<u>814,674</u> 0.70%
Adjusted balance			(444,706) -0.38%